

Greater Cambridge City Deal Executive Board

3 March 2016 – City Deal progress report

Workstream	Update	Upcoming milestones
INFRASTRUCTURE PROGRAMME		
Create and deliver an infrastructure investment programme that draws together national and local funding streams to invest in infrastructure that will drive economic growth in the area.		
<p>A1307 corridor to include bus priority / A1307 additional Park & Ride Achieve faster and more reliable bus journey times between Haverhill, Cambridge and key areas in between, through bus priority at key congestion points on the A1307 and provision of an outer Park & Ride site on the corridor.</p>	<ul style="list-style-type: none"> Initial technical work has been undertaken that has identified a number of high level concepts that are proposed to be taken forward for public consultation. 	<ul style="list-style-type: none"> June: Anticipated start of public consultation (subject to approval to progress).
<p>A428-M11 segregated bus route / A428 corridor Park & Ride / Madingley Road bus priority Ensure that bus journeys between Cambourne and Cambridge are direct and unaffected by congestion by providing high quality bus priority measures between the A428/A1303 junction and Queen's Road, Cambridge and one or more Park & Ride or rural interchange sites on the corridor.</p>	<ul style="list-style-type: none"> Following consultation, further technical work is due to be undertaken by consultants to establish the costs and benefits of the existing options and of hybrid suggestions received through the consultation exercise. 	<ul style="list-style-type: none"> 25 August / 8 September: Joint Assembly / Executive Board to select a preferred option for each of the projects along the corridor for Full Business Case preparation and detailed design, to be subject to further consultation.
<p>Chisholm Trail cycle links A high quality strategic cycle route from Cambridge Station in the south of the city through to the new [Cambridge North] Station, providing connections between the Science and Business Parks in the north and the commercial hub around Cambridge Station and the Biomedical Campus.</p>	<ul style="list-style-type: none"> Discussions are continuing with all landowners along the proposed route. Continuing to meet and seek agreements with Network Rail. Liaising with the two developers along the proposed route to ensure the route interfaces with their plans. Undertaking ecological, heritage, topographical and other surveys. 	<ul style="list-style-type: none"> Summer: (Subject to Executive Board approval) Land negotiations and submission of planning application.

	<ul style="list-style-type: none"> • Early discussions with contractors and consultants on potential delivery issues. 	
<p>City centre capacity improvements Improve the reliability of, and capacity for public transport, cycling and walking movements in the city centre through a variety of potential measures to relieve congestion and manage the city's transport network.</p>	<ul style="list-style-type: none"> • The Executive Board on 15 January agreed the criteria for assessment of the ideas and proposals submitted to reduce congestion. • Officers are considering responses received within the context of those criteria. 	<ul style="list-style-type: none"> • 2 June / 16 June: Joint Assembly / Executive Board to review the outcomes of the Cambridge access study and decide on next steps for tackling congestion and access in Cambridge.
<p>Cross-city cycle improvements Facilitate continued growth and an increased proportion of cycling trips in Cambridge, lifting cycling levels to around 40% by enhancing the connectivity, accessibility and safety of the cycling network.</p>	<ul style="list-style-type: none"> • Public consultation on options for the programme of improvements closed on 15 February 2016, with around 900 responses received. 	<ul style="list-style-type: none"> • 2 June / 16 June: Joint Assembly / Executive Board to consider detailed schemes, informed by public consultation, and potentially to approve delivery of schemes.
<p>Histon Road bus priority / Milton Road bus priority Ensure that bus journeys along Histon and Milton Roads are direct and unaffected by congestion through the provision of high quality on-line bus priority measures between the Histon and Milton Interchanges and Cambridge city centre.</p>	<ul style="list-style-type: none"> • Public consultation on options for the schemes closed on 15 February 2016, with around 1,000 responses received for the Histon Road scheme and around 1,300 received for the Milton Road scheme. 	<ul style="list-style-type: none"> • 2 June / 16 June: Joint Assembly / Executive Board to consider the outcomes of public consultation and select a preferred option for each corridor, to be developed in greater detail.
<p>Tranche 2 programme development Develop a prioritised programme of infrastructure investments, informed by an analysis of their anticipated economic impacts, to be delivered during the tranche 2 period (2020/21-2024/25).</p>	<ul style="list-style-type: none"> • Following the Executive Board decision in December, work on a study of the A10(N) corridor is ongoing, with engagement from development promoters along the corridor. • Consultation on the Western Orbital initial options began on 8 February. 	<ul style="list-style-type: none"> • 21 March: Consultation closes on the Western Orbital. • Autumn 2016: Initial sift and assessment of the long-list of schemes. • Winter 2016: Agreement of initial priorities for preparatory work on tranche 2 schemes to develop to 'options assessment' stage.
OTHER WORKSTREAMS		

<p>Communications Communicate the vision and aims of the City Deal to a range of audiences</p>	<ul style="list-style-type: none"> • Strategic Communications Manager will start on 29 February. 	<ul style="list-style-type: none"> • Refresh and further develop communications strategy.
<p>Economic development and promotion Enhance the alignment of public and private sector partners in Greater Cambridge to enhance the attractiveness and promotion of the Greater Cambridge economy to high-value investors around the world, and align appropriate activities that support existing businesses to develop.</p>	<ul style="list-style-type: none"> • The LEP's 'Signpost2Grow' service, which gives local businesses access to a wide range of business support, advice, grants and events aimed at helping businesses to grow and develop, has been launched (see http://signpost2grow.co.uk for more information). • The Cambridge Promotions Agency Steering Group met in January to consider the achievement of objectives in 2015 – the goals for the first six months of operation were all met. The report is available on request. 	<ul style="list-style-type: none"> •
<p>Finance Manage and monitor the delivery of the infrastructure investment programme and relevant City Deal-related expenditure, and bring together appropriate local funding streams to complement and enhance the delivery of City Deal objectives.</p>	<ul style="list-style-type: none"> • Government is currently consulting on changes to the New Homes Bonus, which would reduce the number of years the payment is made for, withholding from Authorities without a Local Plan and abating it where planning permission is granted on appeal. 	<ul style="list-style-type: none"> • February/March: Joint Assembly advice and Executive Board decision on City Deal budget for 2015/16.
<p>Governance Create a governance arrangement for joint decision making between the local Councils that provides a coordinated approach to the overall strategic vision, including exploring the creation of a Combined Authority to allow the Councils to collaborate more closely to support economic development.</p>	<ul style="list-style-type: none"> • The Cities and Local Government Devolution Bill, which contains among others a provision to allow a County Council to join a Combined Authority for a part of its area, received royal assent on 28 January. • Discussions around a prospective devolution deal, which could have significant implications for City Deal governance, are ongoing. 	<ul style="list-style-type: none"> •
<p>Housing Explore the creation of a joint venture to drive quicker delivery of 2,000 of the affordable new homes envisaged in the draft Local Plans, potentially drawing in</p>	<ul style="list-style-type: none"> • The fee structure for the HDA is currently being firmed up with the Councils. 	<ul style="list-style-type: none"> • By end March: Establish a Member Reference Group and produce a business plan for the HDA for 2016/17 that indicates the number of schemes that the HDA will delivery and its

land holdings from the partners and external investment to deliver more affordable housing, and deliver 1,000 extra new homes on rural exception sites.		operational costs.
Payment-by-results mechanism Implement a payment-by-results mechanism where Greater Cambridge is rewarded for prioritising and investing in projects that deliver the greatest economic impact over 15 years, commencing in 2015-16.	<ul style="list-style-type: none"> Officers are working with counterparts from several city-regions around the UK to undertake a combined procurement exercise for the economic assessment panel, which will serve the city-regions' payment-by-results mechanisms up to 2021. 	<ul style="list-style-type: none"> June: Economic assessment panel anticipated to start its work.
Skills Create a locally responsive skills system that maximises the impact of public investment, forges stronger links between employers and skills providers, and drives growth across Greater Cambridge, including delivering 420 additional apprenticeships in growth sectors over five years.	<ul style="list-style-type: none"> 'Form the Future' is delivering the City Deal skills service. 	<ul style="list-style-type: none"> March: City Deal Joint Assembly sub-group to meet to review progress
Smart/digital Explore, in partnership with academic and business expertise, technological opportunities to complement the aims of the infrastructure investment programme and improve the functioning of the Greater Cambridge economy, finding smart solutions to a series of issues constraining the economic growth potential of the area and positioning the area as a Smart Cities leader.	<ul style="list-style-type: none"> Following Executive Board approval in principle of £280,000 investment to implement a Smart Technology City Management Platform, an investment business case has been prepared and is being presented to this meeting (see 'Smart Cambridge' report). A workshop was held involving a range of Members and stakeholders on the Smart Technology City Management Platform on 12 February, before the Joint Assembly meeting. 	<ul style="list-style-type: none"> 3 March: Executive Board decision on Smart Technology City Management Platform.
Strategic planning Underpin and accelerate the delivery of the Cambridge City and South Cambridgeshire Local Plans, including undertaking an early	<ul style="list-style-type: none"> Public consultation on proposed Local Plan modifications closed on 25 January. 	<ul style="list-style-type: none"> March: Subject to Councils' decisions, Councils to submit the further work and proposed modifications to the Inspectors and examination resumes.

<p>review of the Local Plans beginning in 2019 to take into account the anticipated changed infrastructure landscape, and work towards developing a combined Local Plan that includes other relevant economic levers.</p>		
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